

ICA Professional Postgraduate Diploma in Governance, Risk and Compliance



Syllabus

Building the culture for effective GRC

- Responsibility and accountability at board-level and organisation-wide.
- Definitions and the relationships between governance, risk and compliance.
- Identifying leadership characteristics.
- Creating an effective GRC control framework.
- Influencing organisational culture.
- The corporate governance process.

Strategic risk management for leaders

- The role of the board in strategic risk management (SRM).
- Understanding the purpose of the risk appetite and effective risk management statements.
- Presenting risk management information.
- Identifying potential strategic risk opportunities and threats.
- Setting and influencing risk culture.

The impact of behavioural science upon financial crime prevention strategy

- Using behavioural science to improve performance and organisational outcomes.
- The impact of technology led systems vs people and their behaviour.
- Essential knowledge of the psychological drivers you meet within organisations.
- Identifying and managing human biases.

Regulatory risk evolution: what's next?

- Identifying what is important: avoiding the risks that come with having too much information.
- Viewing current events through application of 5WH* model.
- Investigate the impact and benefits of technological solutions for keeping up to date.
- Designing and implementing a horizon scanning process.
- Case study e.g. Boeing's failure to adapt to an evolving environment.

Creating, embedding and maintaining an effective ESG strategy

- The strategic risks and opportunities of an effective ESG strategy.
- Creating an effective ESG strategy with supporting activities for your organisation.
- The UN's Sustainable Development Goals.
- The developing ESG regulatory environment.
- Appraise the regulatory guidance as ESG becomes a greater focus of governmental policy.

Communication in leadership

- Defining the leadership and communication skills needed to support high-performing teams.
- Set and maintain a vision for high-performing teams.
- The importance of value setting for high-performing teams, and how leadership can effectively communicate these values.
- Setting achievable and realistic objectives.

Strategic oversight of data management and security

- Strategic data management considerations.
- Understanding data as a business asset.
- The importance of data quality.
- Key considerations for managing data.
- Ethical implications of AI in data use and decision-making.

Cybersecurity: what leaders need to know

- Argue that cybersecurity is an operational and strategic risk.
- What is technology capable of?
- Being attacked vs targeted.
- Creating an organisation wide culture of digital safety.
- Governance of secure information and communication technology services.

